#### Presentation

- My name is Jeanette Hounsgaard
- I am a mechanical engineer and I worked with Quality Development and Risk Management in 34 years – Offshore, Natural Gas Distributions, Industrial use og Gas, Chemical Industry and Health Care
- Erik Hollnagel and I work together at Centre for Quality
- Centre for Quality is a research and Development center working with Quality and Patient Safety in Health Care
- It is my fourth FRAMily:
  Middelfart (DK), München (D), Göteborg (S) and Olten (CH)



# Status of using FRAM in Denmark



- Centre for Quality supports the 5 hospital units in the Region of Southern Denmark, one of them is Psychiatric
- First FRAM prepared March 2012
- Today we have tested FRAM in more than 21 different settings
- FRAM is used by the clinicians at all 5 hospitals units as a Quality Development Tool



### FRAM activities in Centre of Quality

- Testing of FRAM in different settings. Presentations at this FRAMily meeting:
  - The Facilitation of a FRAM
  - FRAM used to qualify written procedures/protocols/instructions
  - FRAM and LEAN the very first steps (discussion)
- Training of Health Care people in all 5 regions in Denmark and in other countries – recently Norway and Scotland
- Prepared a handbook (UK and DK) for the use of FRAM retrospective and for Quality Improvement – available at www.centerforkvalitet.dk
- Facilitation of FRAM



Olten, June 2015

# From policy to practice: A new way of developing protocols that works?

Mrs J. Hounsgaard

Center for Kvalitet, Denmark

### Written protocols

Those who write protocols are usually not on the frontline of patient care. Hence written protocols, while technically correct, can be impractical when implemented



Need for clinical work-a-rounds and additional effort



Can create unsafe conditions for patients



# FRAM (work-as-imagined)



